

ANNUAL REPORT 2023



Ocean Shores
Country Club
Est. 1972



A man in a red polo shirt, tan trousers, and a white cap is captured mid-swing on a golf course. He is positioned on the left side of the frame, facing right. The golf course is expansive and green, with several sand traps visible. In the background, there is a dense line of trees and a small pond on the right. The sky is clear and blue.

**OCEAN SHORES GOLF
AND COUNTRY CLUB
IS THE PERFECT
PLACE TO SPEND
A DAY WITH YOUR
FRIENDS AND FAMILY**



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MEMBERSHIP

AS AT 30TH JUNE 2023

MEMBER CATEGORY	2022	2023
Life member	6	6
Male Golfer	191	174
Female Golfer	43	35
Male Bowler	41	40
Female Bowler	13	18
Social Bowler (M/F)	21	25
Male Golfer/Bowler	28	26
Female Golfer/Bowler	3	2
Special Veteran Golfer (M/F)	15	21
Special Veteran Golfer/Bowler (M/F)	5	3
Ordinary Voting (M/F)	4	7
Male Country Golfer		
Female Country Golfer		
Social (M/F)	2014	1322
Country Golfer/Bowler (M/F)		
Leave of Absence	1	
Colt Golfer	3	1
Colt Golfer/Bowler	0	
Midweek Golfer (M/F)	102	85
Midweek Golfer/Bowler (M/F)	10	11
Remote Golfer (M/F)	21	22
Remote Golfer/Bowler (M/F)	0	
Lifestyle Golfer (M/F)	28	26
Lifestyle Golfer/Bowler (M/F)	1	4
Multi/Mixed Bowler	1	
6 Day Golfer (M/F)	35	39
6 Day Golfer/Bowler (M/F)		3
5 Year Golfer	1	
80+ Golfer (M/F)	15	19
80+ Golfer/Bowler (M/F)	2	2
85+ Golfer (M/F)		
85+ Golfer/Bowler (M/F)		
Intermediate Golfer (M/F)	16	12
Intermediate Golfer/Bowler (M/F)	1	1
Weekend Golfer (M/F)		
Weekend Golfer/Bowler (M/F)		
Junior Bowler (M/F)		
Junior Golfer (M/F)	11	10
Junior Golfer/Bowler (M/F)		
Cadet Golf (M/F)	12	14
Cadet Bowls		
Cadet Golfer/Bowler		
Family Membership	15	

TOTAL MEMBERS

1928

CHAIRMAN'S REPORT

As most members would be aware we have been without a General Manager since April, and have had to manage with a reduced office staff as we were unable to replace the previous GM as he was on leave. The assistant Manager, Kathy, has been acting in the position and with the help of Janine who stepped up into higher duties we have managed to get through the year without any great drama. It has not been easy but I believe we owe a debt of gratitude to both who have got us through a difficult time.

During the year we also lost our head green keeper Shane to Bonville and wish him well in his new position. We were very fortunate to have Troy Makin who had worked as Shane's number two available to step up and he is now in charge. Shane left us with a course in good condition and Troy will continue to follow our Golf Course master Plan and produce a course we can be proud of.

During the year we were able to have an experienced club consultant in Anne Stovin examine the structure of management and performance within the club, and Anne has presented us with a comprehensive report and action plan which we are currently working on, and hopefully will continue to work on over the coming months. Anne has also agreed to help us to recruit an Acting GM and I thank her for her contribution.

I also must thank our SIG committees for their continued support and patience. We are blessed to have people who put their hand up to work for the members on an honorary basis and I need to include our Goonies in this as they provide great assistance to the Greens staff again on a totally voluntary basis. Well done all.

The Club has also been supported by other members who gave up their time and expertise to assist us, particularly Keith Burt with his painting, Michael Hennesy with his Pilates classes and Peta Price with her procedural guidance. Peter Quirke has agreed to act as Returning Officer for our Annual Meeting and elections and I know he has things well under control, thanks Peter. I know I have possibly not included all who have worked on behalf of our club and I apologise for any omissions.

The Board has continued to investigate options to improve and to renovate the Club premises and action

priorities have been set, with the Halfway House work due to start hopefully early in the new year. Options to provide accommodation units are also underway and depending on finances will be pursued. The Club has also bought a new bus and I have to thank Peter Hain for his assistance in doing this, Peter has also been going up to the coast to pick up our seafood trays for our raffles and that has been greatly appreciated. Thanks Peter.

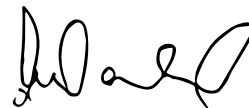
Our Pro - am again was conducted successfully and thanks go to Chris Graham and his staff as well as Troy Makin and our grounds staff for their efforts. The Board is presently looking at a suggestion from Chris towards a restructuring of his role going forward and this should be happening shortly.

I would like to personally thank the Board Members for their support and contributions during the year. I know it's been a tough year without a General Manager and I regret that our newer Board Members were not provided the leadership that a GM brings.

I thank also our staff who have soldiered on through the confusion and have continued to provide great service to the members and patrons.

In conclusion, as I am not standing next year, I thank all for the opportunity, I wish I could have done better, but I did what I could and will always continue to support the Club which is such a big part of our lives.

Tony Dahl



Chairman, Ocean Shores Country Club

TREASURER'S REPORT

Dear Esteemed Members,

For the 2022/23 financial year, OSCC experienced an operational and financial return towards past normal trading patterns, being the first year in recent years where final results were not disrupted by pandemics nor floods, Club closures nor insurance claim amounts. Financial contrasts on the current year's financial comparisons to previous reporting periods are impacted by this. This year's financial results are almost entirely derived from our operational trading activities, free from previous years' once-off impacts.

It was a period in which the Board and its administration necessarily placed emphasis on restoring operations akin to a business-as-usual framework recovering from past years' challenges whilst undertaking an independent assessment of the organisation. That should aid our Club when making informed choices on priorities for our immediate and mid-term future. These are set out elsewhere in this Annual Report.

We have once again remained cash flow positive despite the bottom-line deficit. OSCC increased its cash held by just over \$146,000, reporting a healthy Cash and Cash equivalents balance of \$1,480,264. Total borrowings of only \$167,574 renders the Clubs Balance Sheet as quite satisfactory. The deficit of \$159,500 was a slightly better result than the 22/23 approved budget deficit of \$170,000. Since it was the first budget in several years aimed at seeking a return to normalized trading and patronage levels, caution was exercised during budget setting for revenue growth estimates and expenditure levels. Simply stated, reliance and guidance from past year trends and actuals for 2019/20/21 had limitations and many unknowns.

Capital Expenditures unable to be funded from insurance claim proceeds were kept at lower levels, a feature of the Clubs' Annual Financial Statements over many past years. The future funds' initial donation of \$500,000 remains fully preserved and available subject to any future Board approved Business Case. The Heritage Fund retains a balance of around \$57,000.

What follows next are some broader observations since unexpectedly becoming treasurer in August 2021, as this will be my final year in that capacity. I hope they provide a useful context for what lays ahead especially for future Boards and their Treasurers and membership generally.

The arm's length review and assessment of the Clubs

performance, challenges and opportunities makes explicit the type of targetted improvements required towards attaining surpluses of several hundred thousand as concluded by our last GBAS industry benchmarking study. This is so we can modernize the facilities, replace vital assets on time and be in a stronger position to borrow funds for major projects with lower financial exposure. A 5-year transition period might be a reasonable goal.

In the Directors report those revised and better detailed short- and long-term objectives and especially the strategies are outlined. Looking ahead they need to be very carefully prioritised, and I hope future Boards could commit more time in establishing realistic Annual Board Workplans. They could indicate the key reform goals that will be prioritised and why, with scheduled milestones designated and updated & displayed quarterly for members. Importantly, avoiding organizational overload while mindful of our resource constraints, establishing Annual Plans with a 3-year rolling outlook would assist in managing members' expectations.

Hopefully past disruptions are well over and remain behind us and perhaps our future Annual Reports can also include Boards Annual Workplans. Strengthening the Clubs sustainability, appeal and patronage also needs membership awareness and support. Whilst Annual Financial Statements naturally remain an integral component of governance and disclosure to members, they report on the two years just past. Timely updates on what's happening on key projects and their timeframes will need effective resourcing. Conducting and sharing regular membership surveys and feedback can build trust and appreciation within the Club. More of this could occur by investing in our office systems and business documentation, mapping business processes to improve operational efficiency and mapping our key decision-making pathways to help manage the many interfaces amongst the Board, its committees and those staff in leadership positions and foster collaboration.

Boards with 3-year Directors terms would aid those that take on Club Leadership. Having more incoming clarity to the task ahead will aid in getting traction on what is needed.

Sven Kling

Treasurer, Ocean Shores Country Club

GENERAL MANAGER'S REPORT

Allow me to introduce myself. My name is Kathy Boyce, and I serve as the Assistant Manager, however currently assuming the role of Acting General Manager since April 2023. While you may not frequently encounter me, my primary focus is on overseeing and managing all the daily operations and office administration. This also encompasses the management of all our staff and the maintenance of relationships with our suppliers and contractors.

I am proud to acknowledge the remarkable resilience and dedication displayed by our entire staff. Leveraging my extensive experience in the club industry, our team has admirably maintained the club's operations without interruption. I would like to extend my commendations and appreciation to our Sports Manager, Chris Graham, whose unwavering commitment to the management of our sporting activities has been instrumental and a special congratulations on his recent award of Queensland PGA professional of the year. What an outstanding achievement!

Furthermore, I must highlight the outstanding work of our new Superintendent, Troy Makin, who has consistently upheld the reputation of our golf course. Our administration staff have been nothing short of exceptional, dealing with specialist staff shortages and an increased workload with grace and good humour. I would like to make a special acknowledgement to Janine who has also stepped up in her role, thank you it is most appreciated.

Our bar staff have faced their own challenges this year but have risen to the occasion, ensuring that hospitality remains top-notch for both members and guests. These achievements have not come without their fair share of challenges, including staff relocations and industry-wide shortages. However, our team has demonstrated remarkable unity and adaptability, ensuring that the club continues to function as close to normal as possible and I take immense pride in working alongside such dedicated colleagues.

I wish to express my gratitude for the support and respect I have received from our Chair, Tony Dahl, throughout this period and thank you to the board of Directors for their contributions and their continued support.

To our members, thank you for your ongoing support. To the sponsors, we appreciate your support, your contributions have played a significant role in our accomplishments, and I would like to extend a warm welcome to our new sponsors. Finally, our fantastic volunteers, thank you for all your continued support and selfless contributions, we are truly grateful for our commitment.

Together as a united and dedicated team, we will continue to strive for excellence and uphold the values that make our organization great.

Warm regards,

Kathy Boyce



Acting General Manager, Ocean Shores Country Club

FINANCIALS REPORT

for the Year Ended
30 June 2023





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OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

DIRECTORS' REPORT

Your directors present this report of the Ocean Shores Country Club Ltd ('the Club') for the financial year ended 30 June 2023.

Directors

The names of directors in office at any time during or since the end of the financial year are

Name	Appointed / Resigned	Position	Years as a Director
James Cotta	Appointed 19 December 2021 Resigned 29 August 2022	Chairperson	6
David Harman	Appointed 19 December 2021 Retired 27 November 2022	Deputy Chairperson	5
Anthony Dahl	Appointed 27 November 2022	Chairperson	9
Sven Kling	Appointed Treasurer 26 August 2021 Re-appointed 27 November 2022	Treasurer	2.5
Jack Daley	Appointed 19 December 2021 Appointed Golf Director 27 November 2022	Director/Golf Director	>2
John Hart	Appointed 19 December 2021 Re-appointed 27 November 2022	Golf Director/ Deputy Chairperson	2
Ray Linabury	Appointed 19 December 2021 Re-appointed 27 November 2022	Bowls Director	2
Brad Hay	Appointed 19 December 2021 Retired 27 November 2022	Director	2
David Small	Re-appointed 27 November 2022	Director	3
Barbara Allen	Appointed 27 November 2022	Director	<1
Karol Pemberton	Appointed 27 November 2022	Director	<1

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

2022 – 2023 Sub-Committees:

Sub Committee *

Board Executive	A. Dahl (Chair), J. Hart, S. Kling
Finance	S. Kling (Chair), A. Dahl, J. Hart
Asset Management	J. Hart (Chair), D. Small, R. Linabury, K. Pemberton
Marketing and Sponsorship	B. Allen (Chair), J. Daley

DIRECTORS' REPORT

2022 – 2023 Sub-Committees (Continued):

Bowls Management	R. Linabury (Chair)
Golf Management	J. Daley (Chair), D. Small

** The Chairperson is ex-officio on all sub-committees*

Board of Directors Meetings

During the financial year twelve meetings of the Board of Directors were held. Attendances by each director were as follows.

Name	Meetings	
	Number Eligible to Attend	Number Attended
Anthony Dahl	7	6
John Hart	14	10
Sven Kling	14	10
Jack Daley	14	14
Ray Linabury	14	12
David Small	14	10
Barbara Allen	7	7
Karol Pemberton	7	6
James Cotta	3	2
David Harman	7	7
Brad Hay	7	7

Company Secretary

The Company Secretary is Kathy Boyce.

Principal Activities

The principal activities of the Ocean Shores Country Club Ltd were the operation and maintenance of a sporting and recreational club with the provision to members and members' guests the usual facilities of a registered club. There were no significant changes in the nature of the entity's activities during the financial year.

Core and Non-Core Property as required under Section 41J of The Registered Clubs Act

For the purposes of Section 41E Registered Clubs Act, the Board of Directors consider the physical premises of the Club, playing and practice areas of the golf course, two (2) bowling greens, the swimming pool area, two (2) asphalt car parks and grassed overflow car park to be the 'core property' of the Club. Lot 1 DP 859951, Wiree Drive, Ocean Shores and non-playing areas of the golf course as per land title deeds are considered to be 'non-core' property.

DIRECTORS' REPORT
(Continued)

Short-term and Long-term Objectives

The Club's short-term objectives are to:

- Ensure ongoing financial viability of the Club.
- Promote the sporting and social operations of the Club.
- Achieve Board stability beginning with the appointment of a General Manager and the adoption of increased terms of office for directors.
- Improve collaboration between Board and key management positions, define roles and redevelop a shared culture of commitment.
- Review and update the Club's current Strategic Plan, clarify the timing of goals and objectives. Set priorities.
- Develop an Annual Business Plan plus an overall Property Master Plan with costings and time frames identified.
- Introduce a variety of entertaining activities to attract regular patronage and in doing so make the Club a destination of choice for the whole community.
- Update the Clubhouse with a minor refurbishment and continue to maintain and update sporting facilities in a financially responsible manner.
- Invigorate all members and staff to be a part of the success of the Club. Work together as one and put smiles on everyone's faces.

The Club's long-term objectives are to:

- Maintain a financially healthy viable business. Link strategies to sustainability so that members and visitors continue to enjoy the Club's facilities for the next 50 years and beyond.
- Increase membership numbers and the participation of all members by continually improving the sporting and social operations of the Club.
- Investigate, develop, and complete objectives identified in an updated Strategic Plan in a timely manner.
- Diversify income streams to decrease reliance on gaming and increase the entertainment value of membership.
- Develop, refurbish, and expand the facilities offered within the parameters of affordability.

Strategies

To achieve its stated objectives, the Club has adopted the following strategies:

- Focus on the Club's core purpose and values.
- Prioritise member satisfaction and recognise their overall contribution to the Club's ongoing success.
- Clarify the short-, medium- and long-term goals and objectives so that these may be clearly articulated to members and staff with a view to developing trust and engaging their interest, participation and co-operation to embrace necessary change.
- Prepare and regularly review an annual budget to help measure financial performance.
- Further develop the Club's financial strategies while carefully monitoring revenue and expenditure with a view to improving operating surplus.
- Increase the involvement of young families in activities at the Club. Create and maintain a safe and family friendly club environment.
- Market and promote the Club's facilities to the local community ensuring a high-profile media presence to spread the word.
- Make the Club an enviable place to work and play.

OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

DIRECTORS' REPORT
(Continued)

Key Performance Measures

The Club uses the following key performance indicators to measure performance:

- Wages costs;
- Profit margins;
- Operating surplus;
- Golf, bowls and social participation
- Comparisons to industry benchmarking and budgeted performances, and
- Member satisfaction and feedback surveys.

Members' Guarantee

The Club is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the Club is wound up, the Constitution states that each member is required to contribute a maximum of \$2 each toward meeting any outstanding obligations of the Club. As at 30 June 2023, the total amount that members of the Club are liable to contribute if the Club is wound up is \$3,856 (2022: \$5,320).

Significant changes in the state of affairs

Other than as outlined in these notes and elsewhere in the financial statements, there have been no significant change in the state of affairs of the Company during the year. Members attention is drawn however to the impact of the absence of a General Manager since April 2023.

Director's Disclosure of Interests

During or since the end of the financial year, no director or top executive has pursuant to Clause 8 of the Accountability Code declared or disclosed:

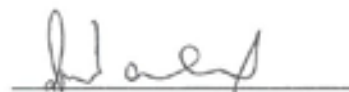
- any material personal interest in any matter relating to the affairs of the Club
- any personal or financial interest in a contract relating to the procurement of goods and services or any major capital works of the Club
- any financial interest in a hotel within 40Km of the Club
- any gift valued at \$1,000 or more, or any remuneration of an amount of \$1,000 or more from an affiliated body of the Club or from a person or body that has entered into a contract with the Club.

Top executive means the secretary, a manager or any employee who is nominated as a top executive.

Auditor's Independence Declaration

The lead auditor's independence declaration for the year ended 30 June 2023 has been received and can be found on page 5 of the financial report.

This directors' report is signed in accordance with a resolution of the Board of Directors.



Anthony Dahl
Director

Dated this 26th day of October 2023

OCEAN SHORES COUNTRY CLUB LTD
AUDITOR'S INDEPENDENCE DECLARATION
UNDER S 307C OF THE CORPORATIONS ACT 2001
TO THE DIRECTORS OF OCEAN SHORES COUNTRY CLUB LTD



I declare that, to the best of my knowledge and belief, during the year ended 30 June 2023 there have been:

- i. no contraventions of the auditor's independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit

WFD Assurance Services

WFD Assurance Services

Santos Place
Level 27, 32 Turbot Street
Brisbane
Dated: 26 October 2023

Leanne Smith

**Leanne Smith
Principal**

Redefining Quality

Liability limited by a scheme approved under Professional Standards Legislation

OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

**STATEMENT OF PROFIT OR LOSS
AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2023**

	Note	2023 \$	2022 \$
Revenue	3	4,957,895	3,701,085
Interest income		2,202	45
Other income	3	34,166	1,101,930
Total revenue and other income		4,994,263	4,803,060
Employee benefits expense	4	(2,002,954)	(1,636,006)
Cost of sales	4	(1,120,664)	(828,311)
Depreciation and amortisation expense	4	(522,794)	(471,175)
Interest expense	4	(22,696)	(19,012)
Other expenses	4	(1,484,655)	(1,214,629)
Total expenditure		(5,153,763)	(4,169,133)
Profit/(loss) before income tax		(159,500)	633,927
Tax expense	2(j)	-	-
Profit/(loss) for the year		(159,500)	633,927
Total comprehensive income for the year		(159,500)	633,927

The accompanying notes form part of these financial statements

OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2023

	Note	2023 \$	2022 \$
ASSETS			
Current Assets			
Cash and cash equivalents	5	1,480,264	1,331,896
Trade and other receivables		46,138	103,839
Inventories	6	200,185	191,290
Prepayments		1,740	8,050
Total current assets		1,728,327	1,635,075
Non-current asset			
Property, plant and equipment	7	2,320,778	2,356,689
Right of use assets	8	407,644	550,926
Total non-current asset		2,728,422	2,907,615
TOTAL ASSETS		4,456,749	4,542,690
LIABILITIES			
Current liabilities			
Trade and other payables	9	850,491	816,162
Lease liabilities	8	123,789	110,356
Borrowings	10	72,256	13,335
Provisions	11	233,343	157,433
Total current liabilities		1,279,879	1,097,286
Non-current liabilities			
Trade and other payables	9	57,455	45,033
Lease liabilities	8	334,545	489,414
Borrowings	10	95,318	56,983
Provisions	11	14,281	19,203
Total non-current liabilities		501,599	610,633
TOTAL LIABILITIES		1,781,478	1,707,919
NET ASSETS		2,675,271	2,834,771
EQUITY			
Retained surplus		2,646,219	2,805,719
Reserves		29,052	29,052
TOTAL EQUITY		2,675,271	2,834,771

The accompanying notes form part of these financial statements

OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2023

	Retained Earnings	Capital Profits Reserve	Total
	\$	\$	\$
Balance at 1 July 2021	2,171,792	29,052	2,200,844
Operating profit for the year	633,927	-	633,927
Balance at 30 June 2022	2,805,719	29,052	2,834,771
Operating profit for the year	(159,500)	-	(159,500)
Balance at 30 June 2023	2,646,219	29,052	2,675,271

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2023

	Note	2023 \$	2022 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from members, tenants and patrons		5,671,181	4,972,369
Payments to suppliers, employees and ATO		(5,114,538)	(3,973,176)
Interest paid		(22,696)	(19,012)
Interest received		2,202	45
Net cash generated from operating activities	16	536,149	980,226
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for property, plant and equipment		(189,842)	(322,435)
Proceeds from sale of property, plant and equipment		-	113,420
Net cash used in investing activities		(189,842)	(209,015)
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of borrowings		(57,037)	(155,819)
Repayment of lease liabilities		(140,902)	(47,676)
Net cash from/(used in) financing activities		(197,939)	(203,495)
Net increase in cash held		148,368	567,716
Cash and cash equivalents at beginning of the financial year		1,331,896	764,180
Cash and cash equivalents at end of the financial year		1,480,264	1,331,896

The accompanying notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023

The financial report covers Ocean Shores Country Club Ltd as an individual entity. Ocean Shores Country Club Ltd is a not-for-profit Company limited by guarantee, registered and domiciled in Australia.

The functional and presentation currency of the Club is Australian dollars.

The financial report was authorised for issue by the director on 26 October 2023.

Comparatives are consistent with prior years, unless otherwise stated.

1. Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The entity is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

The financial statements, except for the cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Significant accounting policies adopted in the preparation of these financial statements are presented below and are consistent with prior reporting periods unless otherwise stated.

2. Summary of Significant Accounting Policies

(a) Revenue

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Club expects to receive in exchange for those goods or services.

Generally, the timing of the payment for the sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Club have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

Rendering of services

Revenue from rendering of services comprised from gaming subsidies are recognised at a point of time, which aligns with the timeframe the poker machines are patronised. Revenue from gaming is derived from poker machines and is recognised 'net' of payouts to players.

Commission revenue is recognised at a point in time and is derived from patronising the ATM, Keno and TAB facilities provided.

Revenue from bingo and raffles is derived from ticket sales and is recognised at a point in time when the event is held.

Revenue from mat fees is recognised at a point in time where the bowling green is used by playing patrons for such purposes. The receipt of fees and playing of bowls usually occurs in the same timeframe.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(a) Revenue (Continued)

Rendering of services (continued)

Revenue from competition and green fees are recognised at a point in time when the golf course is used by playing patrons for such purposes. The receipt of fees and playing of golf usually occurs in the same timeframe. Revenue from buggy (golf cart) hire, storage and locker fees is recognised at a point in time when these are hired out.

Sale of goods

Revenue from the sale of goods comprises revenue earned from the provision of food and beverages, and Pro-shop goods is recognised at the point in time, upon the consumer obtaining the good, which is generally at the time of delivery.

Membership subscriptions

Revenue from membership subscriptions is recognised over time as the member consumes the benefit of the membership, which is over the life of the membership. Those received in advance are deferred and recognised as a liability in the statement of financial position until membership is effective.

Interest income

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Government grants

Government grants used for property plant and equipment purchases. Receiving a grant to purchase property, plant and equipment for internal use is not a contract with the customer and therefore the revenue standard AASB 15 does not apply.

Where the purchase of property, plant and equipment does not in itself, enable the entity to further its objectives, the Board are of the opinion AASB 1058 Income of Not-for-Profit entities does not apply either. Accordingly, the Board then looked at other accounting standards and, in their opinion, AASB 120 is the best fit. The government grant is recognised in profit or loss on a systematic basis over the useful life of the property plant and equipment acquired in such instances.

Other income

Donations and bequests are recognised as revenue when received.

Sponsorship revenue is recognised at a point in time when the agreed pledge event or purpose has occurred.

Revenue from promotional rebates is recognised in the period they are earned, per the negotiated contracts.

Other income is recognised when the right to receive the income has been established.

All revenue is stated net of the amount of goods and services tax.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(b) Inventories

Inventories held for sale are measured at the lower of cost and net realisable value.

Inventories acquired at no cost, or for nominal consideration, are valued at the current replacement cost as at the date of acquisition.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation and impairment.

Freehold land is not depreciated. In the event the carrying amount of an asset is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses recognised in profit and loss.

A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 2(f) for details of impairment).

Plant and equipment that have been contributed at no cost, or for nominal cost, are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset

Depreciation Rate

Buildings	2.5 - 5%
Plant and equipment	7.5 - 34%
Leased plant and equipment	10%

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in accounting estimate.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(d) Leases

At inception of a contract, the Club assesses whether a lease exists.

Lessee accounting

The non-lease components included in the lease agreement have been separated and are recognised as an expense as incurred.

At the lease commencement, the Club recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Club believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprised of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease however where this cannot be readily determined then the Club's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Club's assessment of lease term.

Where the lease liability is measured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Exceptions to lease accounting

The Club has elected to apply the exceptions to lease accounting for both short-term leases (ie. Leases with a term of less than or equal to 12 months) and leases of low-value assets. The Club recognises the payments associated with the leases as an expense on a straight-line basis over the lease term.

Lessor accounting

When the Club is a lessor, the lease is classified as either an operating or finance lease at inception date based on whether substantially all of the risks and rewards incidental to ownership of the underlying asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

If the lease contains lease and non-lease components, then the non-lease components are accounted for in accordance with AASB 15 Revenue from Contracts with Customers.

The lease income from operating leases is recognised on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(e) Financial Instruments

Financial instruments are recognised initially on the date that the Club becomes party to the contractual provisions of the instrument. On initial recognition, all financial instruments are measured at fair value plus transaction costs.

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Club classifies its financial assets into the following categories, those measured at amortised cost

Financial assets are not reclassified subsequent to their initial recognition unless the Club changes its business model for managing financial assets.

The Club's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents and financial assets in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis.

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimate of lifetime expected credit losses. The Club has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectible then the gross carrying amount is written off against the associated allowance.

Where the Club renegotiates the terms of the trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting differences to the carrying value is recognised in profit or loss.

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

No provision for the impairment of receivables or other financial assets measured at amortised cost was required in either the current or prior financial year.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(e) Financial Instruments (Continued)

Financial liabilities

The Club measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Club comprise trade payables, bank and other loans and lease liabilities.

(f) Impairment of non-financial Assets

At the end of each reporting period the Club determines whether there is evidence of an impairment indicator for non-financial assets.

Where an indicator exists the recoverable amount of the asset is estimated.

Where the recoverable amount is less than the carrying amount, an impairment loss is recognised in profit or loss.

Reversal indicators are considered in subsequent periods for all assets which have suffered an impairment loss.

(g) Employee Benefits

Provision is made for the Club's liability for employee benefits, those benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Employee benefits expected to be settled more than one year after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on high quality corporate bond rates incorporating bonds rated AAA or AA by credit agencies, with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

Defined contribution schemes

Obligations for contributions to defined contribution superannuation plans are recognised as an employee benefit expense in profit or loss in the periods in which services are provided by employees.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(j) Income Tax

No provision for income tax has been raised as the entity is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(k) Provisions

Provisions are recognised when the entity has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of reporting period.

(l) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the entity during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(m) Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Club.

Key estimates

Long Service Leave Entitlement

Assessments are made on the probability of staff taking long service leave. This took into account history within the Club itself and characterisation of the Club industry. Staff with five years services were assessed at 55%, six years at 65%, seven years at 75%, eight years at 80% and beyond that at 100%.

Depreciation

Assessments are made on the useful lives of fixed assets. Depreciation rates are set accordingly.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

2. Summary of Significant Accounting Policies (Continued)

(m) Critical Accounting Estimates and Judgements (Continued)

Receivables

The receivables at reporting date have been reviewed to determine whether there is any objective evidence that any of the receivables are impaired. An impairment is included for any receivable where the entire balance is not considered collectible. The impairment provision is based on the best information at the reporting date.

No provision was considered necessary in either the current or prior financial year.

Provision for inventories

The inventory held is reviewed on an annual basis to determine whether there is any old, damaged or obsolete stock or other stock items which need to be written down to net realisable value based on the current economic conditions, sales histories and forecasts performed by the Club.

No provision was considered necessary in either the current or prior financial year.

(n) Economic Dependence

Ocean Shores Country Club Ltd is dependent on the bank's loan facility, from time to time, to meet the shortfall in the liquidity position. Your attention is drawn to Note 10.

(o) Comparative Figures

When required by Accounting Standards comparative figures have been adjusted to conform to changes in presentation for the current financial year.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

3. Revenue and Other Income

	Note	2023 \$	2022 \$
Beverage		1,603,757	1,068,729
Gaming		920,471	665,741
Golf - comp and green fees		749,237	514,525
Pro-shop - product sales		477,920	423,640
Golf membership		393,239	409,056
Entertainment and promotions		203,923	156,205
Pro-shop - cart hire and sundries		206,682	138,575
TAB, Keno and ATM commission		85,356	69,250
Bowling		69,053	52,238
Raffles - house		64,795	60,786
Rent income	8	36,989	21,225
Government subsidy		17,180	17,180
Other		129,293	103,935
Total Revenue		4,957,895	3,701,085
Federal government Jobkeeper subsidy		-	107,770
Grants - generator & practice range shelter		8,184	8,184
Gain on disposal of property, plant and equipment		-	87,754
Donations		-	503,641
Insurance claim proceeds		-	360,000
Sponsorships		25,982	34,581
Total Other Income		34,166	1,101,930
Disaggregation of revenue from contracts with customers			
Timing of revenue recognition			
At a point in time		4,564,656	3,292,029
Over time		393,239	409,056
Total revenue from contracts with customers		4,957,895	3,701,085

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

4. Expenses

	Note	2023 \$	2022 \$
Employee benefits expense including superannuation		1,890,146	1,547,036
Employee on-costs		112,808	88,970
Total employee benefits expense		2,002,954	1,636,006
Land and buildings		127,665	117,170
Plant and equipment		250,127	285,486
Right of Use Assets		145,002	68,519
Total Depreciation and Amortisation expense		522,794	471,175
Interest on borrowings		3,782	2,254
Interest on lease liabilities		18,914	16,758
Total Interest Paid		22,696	19,012
Bar		664,117	472,296
Pro-shop		347,340	275,687
Half Way House		109,207	80,328
Total Cost of Sales		1,120,664	828,311

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

4. Expenses (continued)

	Note	2023 \$	2022 \$
Repairs and Maintenance		191,006	176,985
Prizes		127,002	108,817
Electricity & gas		58,385	60,188
Fertilisers, sand and chemicals		97,490	77,681
Insurance		151,381	106,167
Accounting and audit	4(a)	65,757	60,730
Rates and water		32,720	33,363
Advertising & promotions		37,781	56,672
Cleaning supplies & rubbish removal		34,709	32,362
Raffle & members draw		65,111	64,306
Affiliation fees		36,155	31,065
Foxtel		24,692	17,764
Bank fees		24,093	16,992
Central Monitoring		34,624	30,126
Entertainment		71,324	25,252
Fuel and other vehicle costs		49,230	33,110
Security		22,139	18,901
Mid-week packages-lunches		17,031	7,166
Donations		3,194	10,972
Computer expenses		45,427	31,517
Pro Am expenses		23,500	15,623
Catering & Functions expenses		32,624	19,141
TAB Sky Television		12,222	7,156
KENO expenses		6,969	5,575
Poker Machine tax		22,534	-
Consultancy fees		14,669	16,965
Golf contractors		14,470	3,343
Telephone expenses		14,587	16,270
Other operating expenses		153,829	130,420
Total Other expenses		1,484,655	1,214,629

4(a) This includes the externally provided management and financial accounting roles of \$46,580 (2022: \$41,553).

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

5. Cash and Cash Equivalents

	Note	2023 \$	2022 \$
Cash float		161,065	130,798
TAB Account		(2,285)	1,680
Keno Account		(1,182)	14,350
Business Management Account		764,544	626,162
Term Deposit Rainy Day Fund*		500,000	500,000
Heritage Foundation Acc - CBA	9(a)	58,122	58,906
Total Cash and Cash Equivalents		1,480,264	1,331,896

*- The Board of Directors have created a bank account to be known as the 'Rainy Day Fund' with an initial balance of Five Hundred Thousand Dollars (\$500,000), this amount being equivalent to a donation made to the Club by Member Juan Price. It will be the intention of the fund that amounts may be used as and when required for any legitimate expenditure by the Board on the understanding that it is the wish of the donor that; if and when funds are available and it is prudent to do so, the 'Rainy Day Fund' will be replenished so that a reasonable balance is always available for emergencies.

6. Inventory

Bar	54,394	55,331
Pro-shop	127,788	116,882
Half Way House	2,296	3,370
Others	15,707	15,707
Total Inventories	200,185	191,290

As at June 30, 2023 and 2022, inventories are stated at cost which is lower than its net realisable value. No allowance for inventory obsolescence was recognised in either the current or prior financial year.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

7. Property, Plant and Equipment

	Note	2023 \$	2022 \$
Land and buildings			
Freehold land - At cost		472,216	472,216
Buildings			
At cost		2,543,851	2,394,338
Accumulated depreciation		(1,612,287)	(1,484,622)
Total buildings		931,564	909,716
Total land and buildings		1,403,780	1,381,932
Plant and equipment			
At cost		4,396,368	4,104,341
Accumulated depreciation		(3,501,870)	(3,251,743)
Total plant and equipment		894,498	852,598
Capital Works in Progress (CWIP)			
At cost		22,500	122,159
Total property, plant and equipment		2,320,778	2,356,689

Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Land \$	Buildings \$	Plant and Equipment \$	CWIP \$	Total \$
Balance at the beginning of the year	472,216	909,716	852,598	122,159	2,356,689
Additions	-	-	228,769	113,112	341,881
WIP Transfers	-	149,513	63,258	(212,771)	-
Depreciation expense	-	(127,665)	(250,127)	-	(377,792)
Carrying amount at the end of the year	472,216	931,564	894,498	22,500	2,320,778

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)**

8. Leases

Company as a lessee

The Club has leases over a range of assets including plant and machinery, golf carts and its point-of-sale (POS) system. Information relating to the leases in place and associated balances and transactions are provided below.

Terms and conditions of leases

Description	Start Date	End Date
Toro Finance	20/09/2020	20/09/2025
Fuji Photocopier	23/11/2018	23/11/2024
Golf Carts	28/06/2022	28/06/2026
Point-of-sale system	03/08/2020	03/08/2025

All leases are for fixed payment amounts over the term of the lease. All leases are secured over the assets attached to the lease.

Right-of-use assets

	Note	2023 \$	2022 \$
At cost		716,008	714,288
Accumulated depreciation		(308,364)	(163,362)
Total property, plant and equipment		407,644	550,926

Right-of-use assets

	Toro Finance \$	Fuji Photocopier \$	Golf Carts \$	POS \$	Total \$
Opening balance at 1 July 2022					
Balance at beginning of year	83,933	3,929	382,500	80,564	550,926
Additions ^	-	-	-	1,720	1,720
Depreciation charge	(38,089)	(2,774)	(76,500)	(27,639)	(145,002)
Balance at 30 June 2023	45,844	1,155	306,000	54,645	407,644

Additions to the right of use asset for the Club's point of sale (POS) system was recognize during the year ended 30 June 2023 due to the change in value of the contractual lease payments.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)**

8. Leases (Continued)

Lease liabilities

Lease liabilities comprise:

	Note	2023 \$	2022 \$
Current lease liabilities		123,789	110,356
Non-current lease liabilities		334,545	489,414
		458,334	599,770

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	< 1 year \$	1 to 5 years \$	> 5 years \$	Total undiscounted lease liabilities \$	Lease liabilities included in the Statement of Financial Position \$
2023					
Lease liabilities	163,602	332,081	-	495,683	458,334
2022					
Lease liabilities	163,470	494,564	-	658,034	599,770

Statement of Profit or Loss and Other Comprehensive Income

The amounts recognised in the statement of profit or loss and other comprehensive income relating to interest expense on lease liabilities and leases of low value assets are shown below:

	2023 \$	2022 \$
Interest expense on lease liabilities	18,914	16,758
Depreciation expense on right of use assets	145,002	68,519
	163,916	85,277

Company as a lessor

The Club leases out a few metres of land to Telstra Corporation Limited and Optus Pty Ltd for the latters' installation of towers. The rent income recognised are \$36,989 and \$21,225, as of 30 June 2023 and 2022, respectively (refer to Note 3). These leases have been classified as operating leases for financial reporting purposes. The parcels of land on which the towers are located are not separately identifiable in the financial records and are included in Property, Plant and Equipment in the statement of financial position (refer to Note 7).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

9. Trade and Other Payables

	Note	2023 \$	2022 \$
Current			
Trade payables		134,097	227,558
Deferred income - membership fees in advance		326,247	237,436
Deferred income – rental payments received in advance		20,606	-
Accrued expenses and other payables		37,968	53,658
Australian Tax Office – GST and PAYG		110,323	146,696
Golf points, Prize Ledger and E-Wallet liability		55,503	52,271
Sponsorships payable		52,392	5,845
Grants - generator and practice range shelter		8,190	8,190
Heritage Foundation	9(a)	57,114	58,631
Superannuation and other payroll liabilities		48,051	25,877
Total current trade and other payables		850,491	816,162
Non-current			
Grants- generator & practice range shelter	9(b)	36,849	45,033
Deferred income – rental payments received in advance		20,606	-
Total Non-current trade and other payables		57,455	45,033
Financial liabilities at amortised cost classified as trade and other payables			
Trade and other payables:			
Total current		850,491	816,162
Total non-current		57,455	45,033
		907,946	861,195
Less deferred income		(367,459)	(237,436)
Financial liabilities as trade and other payables	13	540,487	623,759

(a) Heritage Foundation

The corresponding bank account is disclosed in Note 5. The inclusion of the Heritage Foundation in the cashflow statement does not have a material impact thereon.

(b) Government grants – generator and practice range shelter

Balance sheet and profit & loss

During the 2019 financial year, the entity received a government grant of \$65,000, primarily to assist with the purchase of the generator. The government grant is recognised as revenue systematically over the useful life of the generator, in accordance with accounting policy note 1 (a). At 30 June 2019, the board determined its lifespan to be 10 years. Its lifespan is reviewed annually.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

10. Borrowings

	Note	2023 \$	2022 \$
Current			
Bank Loans - equipment	10(a)	72,256	13,335
Total Current Borrowings		<u>72,256</u>	<u>13,335</u>
Non-current			
Bank Loans - equipment	10(a)	95,318	56,983
Total Non-Current Borrowings		<u>95,318</u>	<u>56,983</u>
Total Borrowings		<u>167,574</u>	<u>70,318</u>

(a) Bank Loans

Better Business Loan

The Club has a Better Business Loan facility of \$1,200,000 with the Commonwealth Bank of Australia (CBA).

- The loan matures and the facility expires on 25 February 2025
- This is a 'redraw' facility.
- The Club is only required to service the interest component until the loan matures.

Corporate Credit Card

The Club also has a \$25,000 corporate credit card facility which is settled on a monthly basis.

Security for the Better Business Loan and Corporate credit card

A First Rank Registered Mortgage by Ocean Shores Country Club Ltd ACN 000 724 676 over the commercial property situated at 113A Orana Rd, Ocean Shores.

General security interest by Ocean Shores Country Club Ltd ACN 000 724 676 comprising: First Ranking charge over All Present & After Acquired Property.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

11. Provisions

	Note	2023 \$	2022 \$
Current			
Provision for employee benefits: annual leave		144,051	106,557
Provision for employee benefits: long service leave		89,292	50,876
Total Current Provisions		233,343	157,433
Non-current			
Provision for employee benefits: long service leave		14,281	19,203
Total Non-Current Provisions		14,281	19,203
Total Provisions		247,624	176,636

Provision for employee benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data. The measurement and recognition criteria for employee benefits have been discussed in Note 2(g).

12. Key Management Personnel Compensation

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity directly or indirectly, including any director (whether executive or otherwise) is considered a key management personnel (KMP).

The totals of remuneration paid to KMP of the entity during the year are as follows:

	2023 \$	2022 \$
KMP Compensation	161,857	146,036

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

13. Financial Risk Management

The entity's financial instruments consist mainly of deposits with banks, short-term and long-term investments, payables and borrowings.

The totals for each category of financial instruments, measured in accordance with AASB 9: Financial Instruments as detailed in the accounting policies to these financial statements, are as follows:

	Note	2023 \$	2022 \$
Financial assets			
Cash and cash equivalents	5	1,480,264	1,331,896
Trade and other receivables		46,138	103,839
Total financial assets		1,526,402	1,435,735
Financial liabilities			
Trade and other payables	9	540,487	623,759
Lease liabilities	8	458,334	599,770
Borrowings	10	167,574	70,318
Total financial liabilities		1,166,395	1,293,847

14. Entity Details

The registered office and principal place of business of the entity is:
Ocean Shores Country Club Ltd
Orana Road
Ocean Shores NSW 2483

15. Members' Guarantee

The entity is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the entity is wound up, the constitution states that members are required to contribute a maximum of \$3,856 (2022: \$5,320) towards meeting any outstanding obligations of the entity.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

16. Cash Flow Information

16.1 Reconciliation of cash and cash equivalents

	Note	2023 \$	2022 \$
Cash and cash equivalents at the end of the financial year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:			
Cash float		161,065	130,798
TAB Account		(2,285)	1,680
Keno Account		(1,182)	14,350
Business Management Account		764,544	626,162
Term Deposit		500,000	500,000
Heritage Foundation Acc - CBA		58,122	58,906
		<hr/>	<hr/>
Total cash and cash equivalents	5	<u>1,480,264</u>	<u>1,331,896</u>

16.2 Reconciliation of Net cash provided by operating activities with Profit (loss) for the period after income tax

Profit (loss) for the period after income tax	(159,500)	633,927
Non-cash flows in profit (loss):		
- Depreciation of plant and equipment	522,794	471,175
- Loss (gain) on Disposal	-	(87,754)
Changes in assets and liabilities:		
- (increase)/decrease in receivables	57,701	(90,366)
- (increase)/decrease in prepayments	6,310	39,239
- (increase)/decrease in inventories	(8,895)	(10,550)
- increase/(decrease) in trade and other payables	46,751	29,091
- increase/(decrease) in provisions	70,988	(4,536)
	<hr/>	<hr/>
Net cash provided by operating activities	<u>536,149</u>	<u>980,226</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023
(Continued)

17. Auditors' Remuneration

	2023	2022
	\$	\$
Remuneration of the auditor of the Club, WFD Assurance Services Pty Ltd for:		
- Auditing the financial statements	20,250	19,580

18. Events Occurring After Balance and Going Concern

There were no material events subsequent to 30 June 2023 and up until the authorisation of the financial statements for issue, that have not been disclosed elsewhere in the financial statements.

Going Concern

These financial statements have been prepared on a going concern basis, which contemplates continuity of normal business activities and the realisation of assets and settlement of liabilities in the ordinary course of business for a period of at least twelve months from the date of approval of these financial statements.


The directors believe there are reasonable grounds to conclude that the Club will continue as a going concern on the basis of the performance for the year ended 30 June 2023 and its current year end cash balances and financial position.

OCEAN SHORES COUNTRY CLUB LTD
ABN: 84 000 724 676

DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Ocean Shores Country Club Ltd, the directors of the entity declare that:

1. The financial statements and notes, as set out on pages 5 to 29, satisfy the requirements of the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards – Simplified Disclosures; and
 - (b) give a true and fair view of the financial position of the entity as at 30 June 2023 and of its performance for the year ended on that date.
2. In the directors' opinion there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.



Anthony Dahl
Director

Dated this 26th day of October 2023

**OCEAN SHORES COUNTRY CLUB LTD
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
OCEAN SHORES COUNTRY CLUB LTD**



Opinion

We have audited the financial report of the Club which comprises the statement of financial positions as at 30 June 2023, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In our opinion, the accompanying financial report of the entity is in accordance with the Corporations Act 2001, including:

- i. giving a true and fair view of the Club's financial position at 30 June 2023 and its performance for the year then ended; and
- ii. complying with Australian Accounting Standards – Simplified Disclosure Standard and the Corporations Regulations 2001

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Club in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the entity's annual report for the year ended 30 June 2023 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We were not furnished with any other information (i.e. other reports included in the entity's annual report) and therefore we do not report thereon.

Redefining Quality

Liability limited by a scheme approved under Professional Standards Legislation

Responsibilities of the Directors for the Financial Report

The directors of the Club are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Simplified Disclosure Standard and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report


Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the entity audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



WFD Assurance Services

Santos Place
Level 27, 32 Turbot Street
Brisbane
Dated: 26 October 2023



Leanne Smith
Principal

